



THE COMMANDANT OF THE UNITED STATES COAST GUARD
WASHINGTON 20593

13 May 2011

From: Commandant
To: LTJG Michael J. Doria, USCG
Subj: LETTER OF COMMENDATION

1. I note with pride and am pleased to commend you for your outstanding performance of duty while serving as the Official Coast Guard Pipe Band Liaison with the U.S. Coast Guard Pipe Band during the 2011 New York City St Patrick's Day Parade. Demonstrating remarkable project management skills, and logistical expertise, you volunteering 950 hours over a 16 month period to coordinate and plan the Pipe Band's participation in the historic 250th anniversary parade. Working directly with the New York City St. Patrick's Day Parade Committee, Coast Guard Sector New York and other community organizations, you arranged low cost berthing, discounted meals, and other local leisure activities that saved the 44 band members in attendance over 5,000 dollars in expenses. Additionally you arranged for six duty drivers from Sector New York to shuttle 28 band members to and from three different airports and one train station, as well as to the galley for meals during the four day event, again saving members hundreds of dollars in travel expenses. Your efforts in cutting costs were crucial in making it possible for Pipe Band members to attend the event. Your mentoring, enthusiastic demeanor and selfless concern for the needs of everyone involved fostered an atmosphere of high morale and teamwork, which ensured a successful performance as the Pipe Band marched in front of two million parade attendees and millions more watching worldwide.

2. You are commended by your outstanding performance of duty. By your meritorious service you have upheld the highest traditions of the United States Coast Guard.

3. You are hereby authorized to wear the Commandant's Letter of Commendation Ribbon Bar (silver star in lieu of a sixth).

For the Commandant,

A handwritten signature in blue ink that reads "L. L. Fagan".

L. L. FAGAN
Captain, U.S. Coast Guard
Commanding Officer, Sector New York